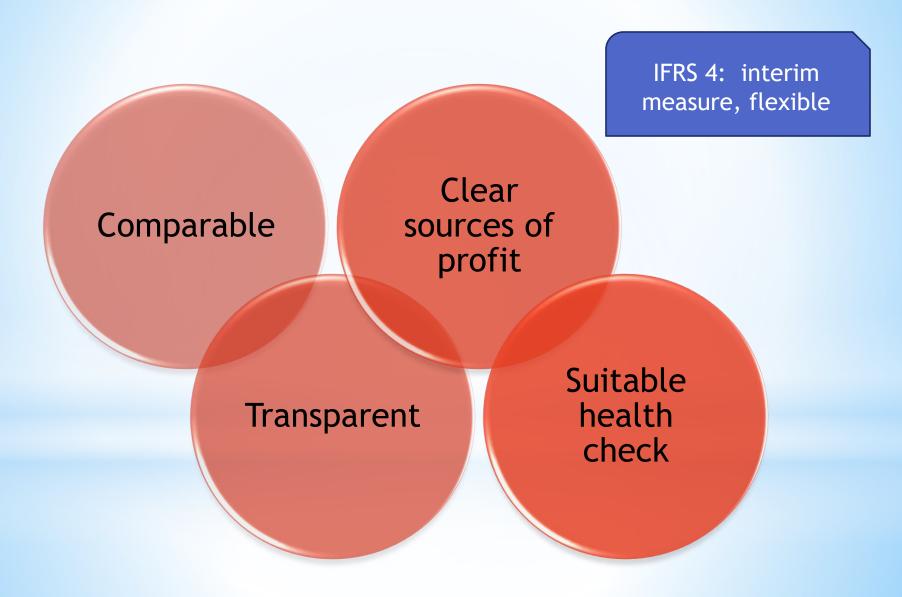
# IIZ Conference 2019 IFRS 17

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# IFBS 17 - why a new standard?



# Overview

- \* Insurance contracts, not insurance companies
- \* Recognise profits over term of contract / take losses upfront
- \* Appropriate grouping of contracts
- \* Detailed disclosures
- \* Will require input from a range of stakeholders

# Key terms

#### Contractual Service Margin (CSM)

• Unearned profit

#### Onerous

Contracts expected to make losses

#### Fulfilment cash flows

• Current value of net cash flows adjusted for risk

#### Contract boundary

• (Start &) end of contract term, when premium rate can be changed

# Measurement

Present value of cash **IN**-flows

Contractual
Service Margin

Risk adjustment

Present value of cash **OUT**-flows

Onerous - recognize loss upfront

Present value of loss

Present value of cash **IN**-flows

Risk adjustment

Present value of cash **OUT**-flows

# Reporting models

Variable fee model

# General model

- Typically, long-term contracts
- Building block approach

Premium Allocation approach

- Conditions must be met
- One year or less
- Simpler, but still different from IFRS 4

# Complexity

Contract grouping requirements

Less of an issue for short-term

- Roll forward and re-measure each year
- \* Level of detail for disclosures
- Transition approach full retrospective application

Simplifications allowed

\* Business impacts

# Implementation - 2022

#### Dec 2020

Starting balance sheet

#### Dec 2021

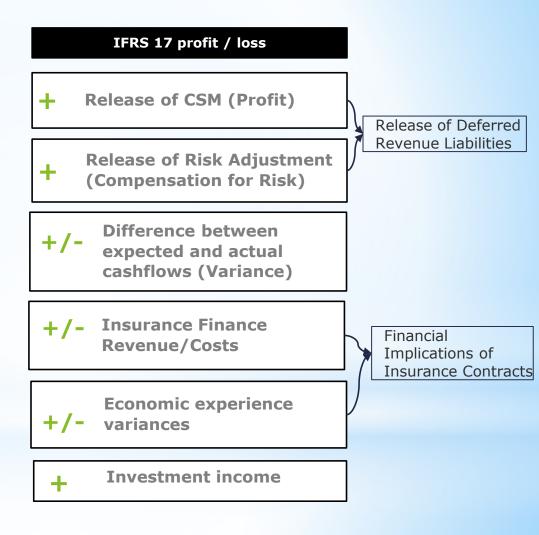
Comparative income statement & balance sheet

#### Dec 2022

• Full IFRS 17 reporting

# New-look profit & loss





# Disclosures overview - quantitative & qualitative

1. Explanation of recognised amounts

The amounts recognised in F/S that arise from insurance contracts

New IFRS 17 requirements

2. Significant judgements

The significant judgements, and their changes

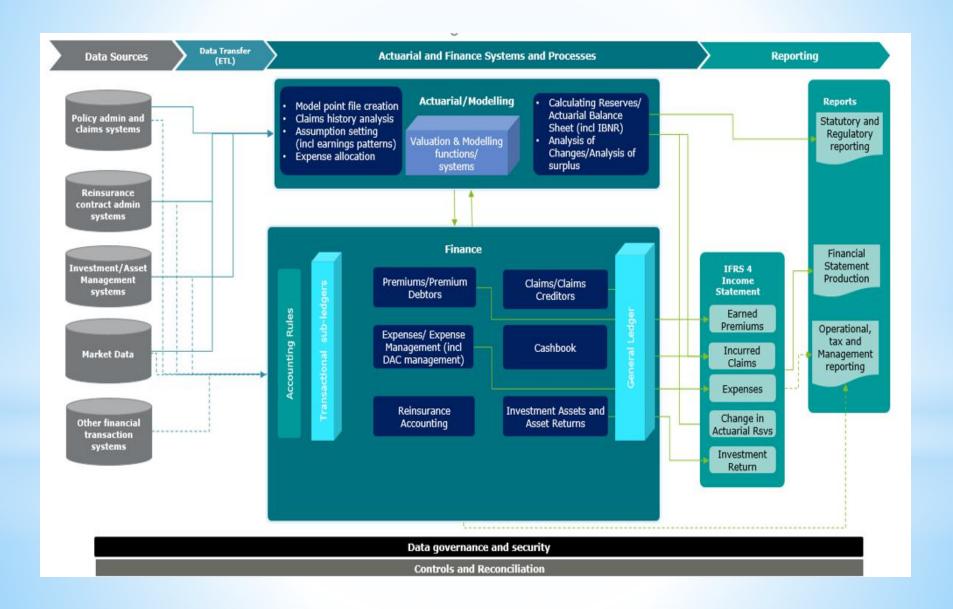
Some requirements brought forward from IFRS 4

3. Risks

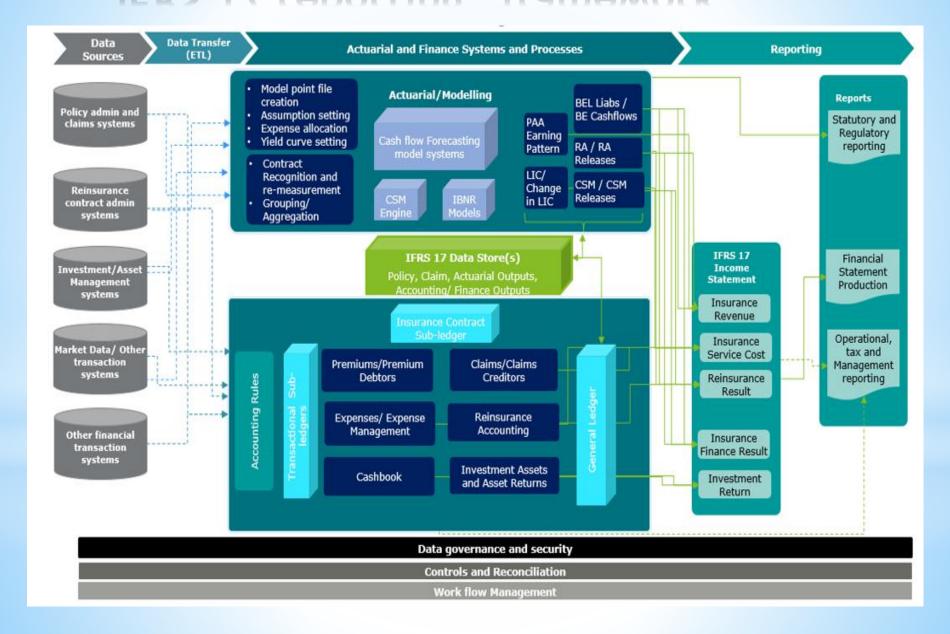
The nature and extent of risks that arise from insurance contracts

Most requirements brought forward from IFRS 4

# IFRS 4 reporting "framework"



# IFRS 17 reporting "framework"



## Hot topics

Different income statement and PAA used as 100% measurement basis is a significant simplification balance sheet. This will result in new operationally. Premiums receivable from KPIs, strategy, incentives, etc. Training 1. Presentation 2. Simplified policyholders will no longer be presented and education will be required at all levels. Statutory and Management bridges may within the receivables line. and Disclosure approach (PAA) become more complex. SAM best estimate cash flows can be Current profit profiles will be impacted leveraged for IFRS 17. However, 3. Contractual 4. Best estimate giving rise to potential strategic or attributable expenses need to be business decisions. Longer tail and riskier cash flow service margin revisited under IFRS 17. business will be more affected by the IFRS 17 valuation model. The disclosure of the confidence interval for risk adjustment will introduce a new level of transparency and constrain 6. Risk 5. Discounting OCI solution provides a vehicle to protect how insurers use margins in their reserves. from volatility in profit or loss (P&L) due to adjustment change in yield curve. This comes at a potentially higher operational cost. Generally, the requirements for 7. Level of reinsurance are the same for direct **business.** The direct and ceded business 8. Reinsurance aggregation/ More granular measurement of onerous both need to be presented and disclosed losses. With-profit business could onerous contract measurement separately. potentially be calculated at a more aggregated level due to mutualisation. New balance sheet position needed as at 31/12/19 rolled forward to 31/12/20 under 9. Business 10. Transition IFRS 17. Financial Impact and Alternative valuation and operational challenges both need to be consolidation rules for material **Combinations** considered when selecting the approach at acquired business (internal or transition. external).

# Implementation challenges



# Business units - synergies

 IFRS 17 IS AN ACCOUNTING STANDARD RELYING ON ACTUARIAL CALCULATIONS

> ALIGNMENT OF FINANCE, ACTUARIAL AND IT



# Continued challenges to address

#### **GAP ANALYSIS**

- System
- Processes
- Resources

### IMPLEMENTATION COSTS

